

## Message Text

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ORIGIN EUR-12

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INRE-00 SSO-00 NSCE-00 OMB-01 /073 R

DRAFTED BY OUSDR AND E:RCALAWAY  
APPROVED BY EUR/RPM:SJLEDOGAR  
OASD/ISA:MAJ. INGRAM  
EUR/RPM:JAFROEBE  
PM/ISP:MMICHAUD

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TO USMISSION USNATO IMMEDIATE

C O N F I D E N T I A L STATE 090642

E.O. 11652: GDS

TAGS:OCON, NATO, MPOL

SUBJECT: NATO ARMAMENTS PLANNING SYSTEM: LETTER FOR  
ASYG/DS AND NADREP GUIDANCE

REF: USNATO 03415, DTG 041456Z APR 78

1. MISSION SHOULD PASS THE FOLLOWING LETTER, DRAFTED BY  
MR. CALAWAY IN HIS CAPACITY AS CHAIRMAN OF THE PAPS STUDY  
GROUP, TO MR. WALSH, ASYG/DS.

BEGIN TEXT:

DEAR MR. WALSH:

AT THE FIRST MEETING OF THE EXPANDED PAPS STUDY GROUP  
IN MID-DECEMBER 1977, THE NAPR COORDINATOR PROVIDED A  
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REVIEW OF THE NAPR TEST PROGRAM. RECOGNIZING THE  
IMPORTANCE OF NAPR, THE STUDY GROUP REQUESTED A STATUS  
REVIEW BE PROVIDED AT EACH SUBSEQUENT MEETING.

AS A RESULT OF THE REVIEW IN MID-FEBRUARY 1978, THE  
STUDY GROUP EXPRESSED CONCERN THAT THE NAPR TEST PROGRAM  
WAS HAVING SCHEDULE DIFFICULTY AND REQUESTED THAT I,

AS CHAIRMAN, DISCUSS THE MATTER WITH YOU. MY VIEW WAS THAT THE NAPR COORDINATOR NEEDED ADDITIONAL SUPPORT TO HANDLE ADEQUATELY THE DEMANDS FOR DATA CORRELATION AND ANALYSIS. THERE WERE ALSO A RATHER MASSIVE FORMATTING PROBLEM AND THE NEED TO COMMUNICATE CLEARLY THE OBJECTIVES OF NAPR TO THE VARIOUS PARTICIPATING NATO ORGANIZATIONS TO FACILITATE THOROUGH AND TIMELY INPUTS. I BELIEVE YOU AGREED IN GENERAL WITH MY ASSESSMENT, BUT APPEARED SOMEWHAT PESSIMISTIC AS TO THE PROSPECTS FOR AN EARLY SOLUTION.

AT THE MARCH STUDY GROUP MEETING, THE NAPR COORDINATOR AGAIN REVIEWED THE STATUS AND DISCUSSED THE CONTENT AND RECOMMENDATIONS OF HIS REPORT TO THE SPRING CNAD. THE TEST PROGRAM REMAINS BEHIND SCHEDULE, YET NO RECOVERY PLAN WAS PRESENTED. RATHER, THE REPORT ADVISES THE CNAD OF A SLIPPAGE THAT PRECLUDES COMPLETED TEST RESULTS FOR THE AUTUMN CNAD MEETING, AND RECOMMENDS THAT THE CNAD APPROVE AN EXTENDED EXPERIMENTAL PERIOD AND ENDORSE IMPLEMENTATION OF NAPR WITHOUT COMPLETED TEST RESULTS.

BOTH THE SITUATION AND THE RECOMMENDATION TO THE CNAD SEEM, IN MY VIEW, TO BE IMPROPER. WE SHOULD TAKE CORRECTIVE ACTION.

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THE STUDY GROUP HAS REQUESTED THAT THIS PROBLEM BE BROUGHT TO THE ATTENTION OF THE NADREPS AT THEIR 10 APRIL MEETING, AND I REQUEST THAT THE FOLLOWING ITEMS BE INCLUDED:

- (1) WHAT STEPS IN THE TEST PROGRAM ARE COMPLETE AND WHAT MILESTONES REMAIN TO COMPLETE THE BALANCE OF STEPS?
- (2) WHAT OBSTACLES PREVENT REACHING THE ABOVE MILESTONES IN TIME FOR A COMPLETED TESTING BY THE AUTUMN CNAD?
- (3) WHAT CAN BE DONE TO OVERCOME THESE OBSTACLES? ARE MORE RESOURCES AND/OR PRIORITY NEEDED?
- (4) IF THERE ARE NO REASONABLE ACTIONS POSSIBLE TO MEET THE ORIGINAL SCHEDULE, WHAT SCHEDULE CAN BE MET? WHAT MUST BE DONE TO ENSURE THIS REVISED SCHEDULE IS MET?

I URGE YOU TO OBTAIN A DEFINITIVE COURSE OF ACTION FROM THE NADREPS WHICH WILL SEE THE TEST PROGRAM TO

A SUCCESSFUL COMPLETION ON SCHEDULE. THE NAPR IS AN IMPORTANT ELEMENT IN THE DEVELOPMENT OF ANY NATO PAPS. THEREFORE, THE SUCCESS OR FAILURE OF THE TEST

PROGRAM WILL IMPACT ON BOTH PAPS AND THE CREDIBILITY OF THE STUDY GROUP.

ALTHOUGH I DO NOT HAVE DETAILS OF SPECIFIC ACTIONS NECESSARY TO IMPROVE THIS SITUATION, I STILL AM CONVINCED THAT THE NAPR COORDINATOR NEEDS ASSISTANCE. AS SUCH, I HAVE ASKED DR. MINTZ OF MY OFFICE TO SPEND APPROXIMATELY ONE-FOURTH OF HER TIME, OVER THE NEXT FEW MONTHS, ASSISTING ON THE TEST PROGRAM. THIS SUPPORT WILL BEGIN NEXT WEEK WHEN  
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DR. MINTZ WILL VISIT NATO HEADQUARTERS AND MEET WITH PERSONNEL INVOLVED BOTH IN THE CREATION OF THE NAPR CONCEPT AND IN THE TEST PROGRAM. THESE MEETINGS WILL, OF COURSE, BE COORDINATED WITH YOU, ALTHOUGH THE SCHEDULING WILL BE HANDLED BY THE US NADREP. I HOPE DR. MINTZ CAN BE OF ASSISTANCE TO YOU AND THE NAPR COORDINATOR, AND I REQUEST YOUR FULL SUPPORT OF ACTIONS TO BRING NAPR BACK ON SCHEDULE.

SINCERELY,

BOB CALAWAY  
CHAIRMAN, PAPS STUDY GROUP.

END TEXT.

2. USNADREP, IN NADREP MEETING, SHOULD SUPPORT THE SUBSTANCE OF THE CALAWAY LETTER TO ASYG/DS, IN PARTICULAR TO SUPPORT THE NEED FOR ANSWERS TO THE QUESTIONS RAISED THEREIN.

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## Message Attributes

**Automatic Decaptioning:** X  
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**Channel Indicators:** n/a  
**Current Classification:** UNCLASSIFIED  
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**Control Number:** n/a  
**Copy:** SINGLE  
**Draft Date:** 08 apr 1978  
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**Decaption Note:**  
**Disposition Action:** RELEASED  
**Disposition Approved on Date:**  
**Disposition Case Number:** n/a  
**Disposition Comment:** 25 YEAR REVIEW  
**Disposition Date:** 20 Mar 2014  
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**Disposition Reason:**  
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**Document Unique ID:** 00  
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**Executive Order:** GS  
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**Original Handling Restrictions:** n/a  
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**Subject:** NATO ARMAMENTS PLANNING SYSTEM: LETTER FOR ASYG/DS AND NADREP GUIDANCE  
**TAGS:** OCON, MPOL, NATO  
**To:** USNATO  
**Type:** TE  
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